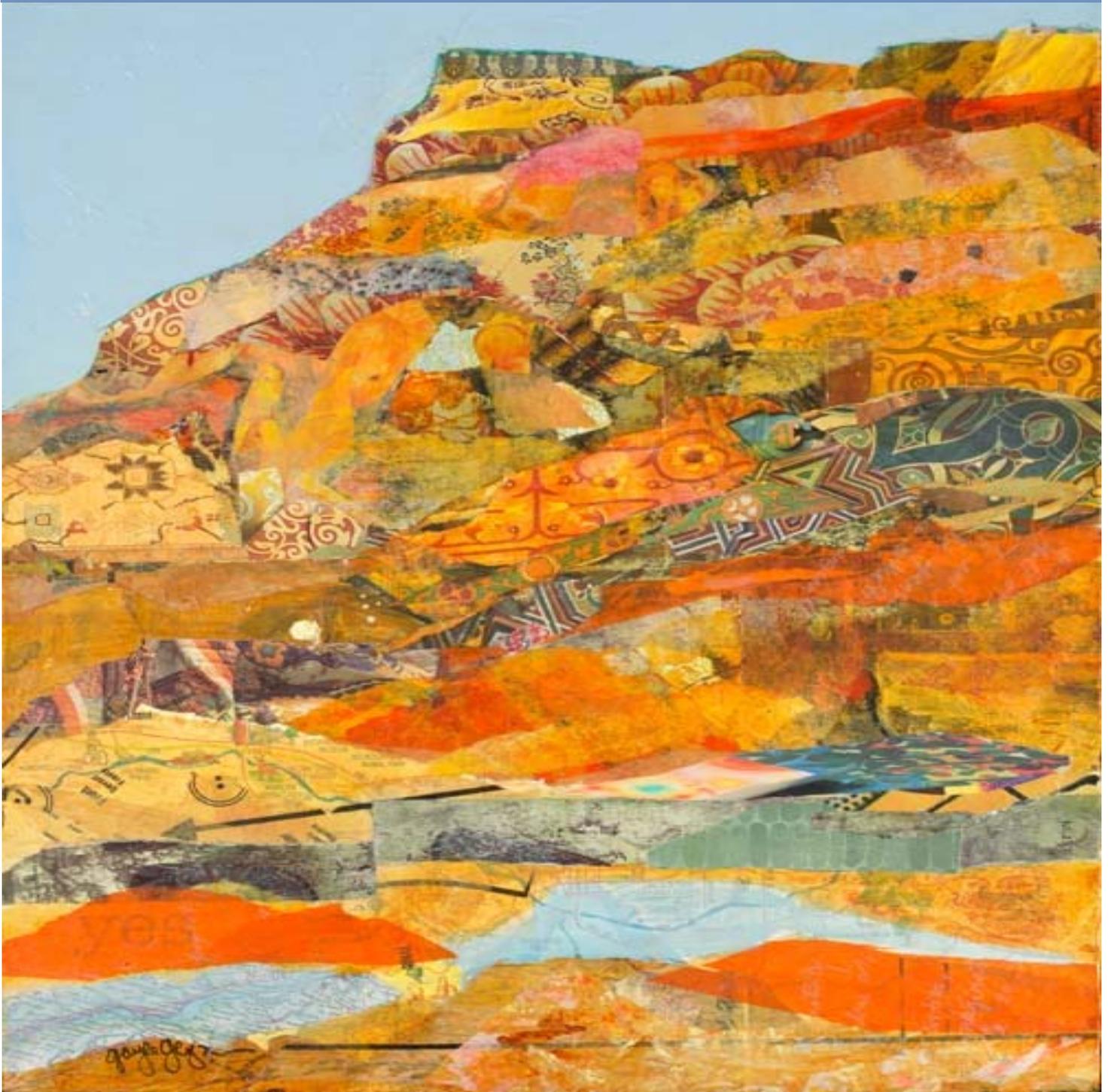


2023 ANNUAL BUDGET

MESA COUNTY LIBRARIES



Mesa County
LIBRARIES

Budget adopted by the Library Board of Trustees – Effective January 1, 2023

Cover Art: Gerson, Gayle. (2010) "Mt. Garfield Tapestry" [collage], part of Mesa County Libraries 970West Fine Art Digital collection at mesacountylibraries.org/booksandmedia/970westcollection

2023 BUDGET MESSAGE
MESA COUNTY PUBLIC LIBRARY DISTRICT

Mission Statement

Mesa County Libraries enrich lives and build community through opportunities to learn, discover, create, and connect.

Mesa County Libraries continue to thrive as a community hub of resources, offering services at locations in Clifton, Collbran, De Beque, Fruita, Gateway, Grand Junction, Orchard Mesa, and Palisade, as well as online. These locations include a central location, seven branch locations, and a production studio, all conveniently located throughout Mesa County to serve a community of residents with a wide array of needs.

Mesa County Libraries works to reach and serve our communities by focusing on what makes us successful and has a positive impact. This includes continuing the library's focus on building our community's literacies - whether it's technology, reading, gardening, or creating. Almost 100 personnel provide services that include access to technology and Internet, community gathering spaces, language learning, adult education programs, citizenship classes, story time and puppet shows, stimulating programs, and an interactive website featuring downloadable books, streaming media, and electronic resources as well as materials advisory, materials circulation, and information and reference services. The 2023 Budget aims to use existing resources efficiently to meet our mission to build community by connecting people, offering new things to discover in our collections, learn about our world and ourselves, and creating together.

Important aspects of the budget include:

Mesa County Libraries' largest revenue stream comes from property and specific ownership taxes. The 2023 Budget for Mesa County Libraries includes total revenue in the General Fund of \$9,170,872. Of this amount, \$7,900,977 constitutes tax revenue and \$830,000 is restricted to the Clifton Capital Project. Additional revenue comes from operating revenue, gifts and grants, and other miscellaneous income items.

Gross assessed property valuations in Mesa County increased in 2023 to \$2.379 billion from \$2.311 billion in 2022. The voter-approved mill levy remains at 3.00 mills, and with abatement levy, the final mill levy certified to the county will be 3.014 mills for 2023.

Total budgeted expenditures for all funds increased by \$2,400,942 to \$18,571,253 in the 2023 Budget. Of this increase, \$620,398 occurred within the General Fund and \$1,780,544 occurred in the Capital Projects Fund with the expected 2023 completion of the Clifton Capital Project.

In 1997, Mesa County Libraries received voter authorization to become exempt from some of the Taxpayer Bill of Rights (TABOR) restrictions allowing the District to retain and spend all of the tax revenue it receives. This created stability in operating revenue year over year and enabled the District to set aside funds for future capital projects, such as the Clifton Capital Project, without having to ask voters to increase our mill levy taxes.

Through thoughtful budgeting and spending, Mesa County Libraries has been able to maintain a healthy financial position while also investing in future District improvements.

Revenues – All Funds

Mesa County Libraries forecasts a flat impact to operating revenue due to the modest increase of gross assessed property valuations in Mesa County of 2.96% in 2023 from 2022. During 2023, the library's primary source of funding continues to be property and specific ownership taxes, which equate to 94.7% of total budgeted operational revenue. The remaining 5.3% in revenue collection comes from billed library materials, interest income, public printing and copier use, rent from the Coffee Kiosk at Central, gifts, grants, and other miscellaneous income.

Expenditures – By Fund

General Fund

The 2023 budget for General Fund expenditures is \$8,094,809. Total General Fund expenditures in 2022 is estimated to be \$6,904,821, a savings of \$569,590 from the 2022 final budget.

Employee compensation and benefits at \$5,029,435, or 62.13% of General Fund expenditures, represents the most significant expenditure of the 2023 General Fund budget.

Library Materials expenditures for 2023 are budgeted at \$800,000. This figure represents 9.9% of expenditures from the General Fund. This funding level is regarded by the District as acceptable to fulfill the library's aim to satisfy public demand and keep the collection up-to-date in several formats.

Capital Project Fund

The 2023 budget for capital expenditures from the Capital Project Fund is \$10,476,444. The majority of 2023 capital expenditures is attributed to the Clifton Branch Capital Project. The Clifton Branch Capital Project groundbreaking occurred in August 2022 and is expected to be completed Summer 2023. Other capital expenditures in 2023 are budgeted to include ongoing HVAC upgrades at the Central location, alterations to the Studio's landscaping, and RFID unit replacements.

Budget Process:

The 2023 Budget is prepared in compliance with Colorado State Statutes and Colorado Budget Laws.

On September 29, 2022, a first draft of the 2023 Budget was presented to the Library Board of Trustees.

On October 27, 2022, a second draft of the 2023 Budget was presented to the Board of Trustees and a public hearing was held, allowing for public review and comment. A "Notice of Budget" was prepared and posted in the local newspaper on October 12, 2022, at which time copies of the library's draft budget were available at the District's administrative offices.

The 2023 Budget was formally adopted by the Board of Trustees at a special meeting on December 9, 2022, at which time resolutions were also passed to appropriate funds and certify the mill levy. The special December meeting coincided with receipt of final assessed valuation data from the County Assessor. A copy of the mill levy certification was provided to the appropriate county offices by December 15, 2022.

A certified copy of the adopted budget will be provided to the Colorado Division of Local Government by January 31, 2024.

Budgetary Basis of Accounting:

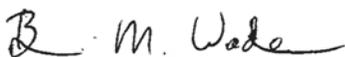
This budget is prepared using the modified accrual basis of accounting as used by all governmental fund types. Under this method of accounting, revenues are recognized when they become available and measurable, and expenditures are recognized when a liability is incurred. Property taxes are considered measurable in the period levied, but not available until the following year.

With this budget, thanks and appreciation are extended to the Board of Trustees, directors, managers and all staff for their continued efforts and support, and in their thoughtful planning of the 2023 Budget year.

I certify the attached is a true and accurate copy of the adopted 2023 Budget for the Mesa County Libraries.



Michelle Boisvenue-Fox, Library Director



Blair M. Wade, Finance Director

**Mesa County Public Library District
2023 Final Budget Summary
General Fund**

| | 2020 Actual | % of 2020 Revenue | % of 2020 Expenses | 2021 Actual | % of 2021 Revenue | % of 2021 Expenses | 2022 Final Budget | % of 2022 Revenue | % of 2022 Expenses | 2022 Projection | 2023 Proposed Budget | % of 2023 Revenue | % of 2023 Expenses |
|--------------------------------------------------|---------------------|-------------------------|--------------------------|---------------------|-------------------------|--------------------------|-----------------------|-------------------------|--------------------------|----------------------|----------------------------|-------------------------|--------------------------|
| Revenue | | | | | | | | | | | | | |
| Operating Revenue | | | | | | | | | | | | | |
| Tax Revenue | \$ 7,488,555 | 95.0% | 117.7% | \$ 7,412,559 | 92.8% | 112.4% | \$ 7,912,930 | 94.7% | 105.9% | \$ 7,838,649 | \$ 7,900,977 | 94.7% | 97.6% |
| Operating Revenue | \$ 125,890 | 1.6% | 2.0% | \$ 83,897 | 1.0% | 1.3% | \$ 58,500 | 0.7% | 0.8% | \$ 216,700 | \$ 80,500 | 1.0% | 1.0% |
| Gifts & Grants | \$ 270,743 | 3.4% | 4.3% | \$ 495,408 | 6.2% | 7.5% | \$ 380,792 | 4.6% | 5.1% | \$ 453,500 | \$ 359,395 | 4.3% | 4.4% |
| Total Operating Revenue | \$ 7,885,188 | 100% | 124% | \$ 7,991,864 | 100% | 121% | \$ 8,352,222 | 100% | 112% | \$ 8,508,849 | \$ 8,340,872 | 100% | 103% |
| Capital Projects Revenue | | | | | | | | | | | | | |
| Capital Projects Revenue | \$ - | 0.0% | 0.0% | \$ - | 0.0% | 0.0% | \$ 1,000,000 | 100.0% | 14.3% | \$ 1,883,858 | \$ 830,000 | 100.0% | 11.1% |
| Total Capital Projects Revenue | \$ - | 0% | 0% | \$ - | 0% | 0% | \$ 1,000,000 | 100% | 14% | \$ 1,883,858 | \$ 830,000 | 100% | 11% |
| Total Revenue | \$ 7,885,188 | 100% | 124% | \$ 7,991,864 | 100% | 115% | \$ 9,352,222 | 100% | 65% | \$ 10,392,707 | \$ 9,170,872 | 110% | 59% |
| Expenditures | | | | | | | | | | | | | |
| Operating Expenditures | | | | | | | | | | | | | |
| Compensation & Benefits | \$ 4,118,791 | 52.2% | 64.7% | \$ 4,097,607 | 51.3% | 62.2% | \$ 4,537,306 | 54.3% | 60.7% | \$ 4,117,230 | \$ 5,029,435 | 60.3% | 62.1% |
| Administration | \$ 233,506 | 3.0% | 3.7% | \$ 248,688 | 3.1% | 3.8% | \$ 288,008 | 3.4% | 3.9% | \$ 282,575 | \$ 307,350 | 3.7% | 3.8% |
| Youth Services | \$ 16,629 | 0.2% | 0.3% | \$ 30,543 | 0.4% | 0.5% | \$ 45,100 | 0.5% | 0.6% | \$ 31,030 | \$ 43,100 | 0.5% | 0.5% |
| Technology | \$ 438,929 | 5.6% | 6.9% | \$ 437,508 | 5.5% | 6.6% | \$ 501,000 | 6.0% | 6.7% | \$ 487,725 | \$ 489,200 | 5.9% | 6.0% |
| Information Services | \$ 5,556 | 0.1% | 0.1% | \$ 5,687 | 0.1% | 0.1% | \$ 16,650 | 0.2% | 0.2% | \$ 9,370 | \$ 16,100 | 0.2% | 0.2% |
| Public Services | \$ 75,958 | 1.0% | 1.2% | \$ 86,640 | 1.1% | 1.3% | \$ 112,250 | 1.3% | 1.5% | \$ 78,238 | \$ 112,800 | 1.4% | 1.4% |
| East Branch Services | \$ 4,894 | 0.1% | 0.1% | \$ 4,490 | 0.1% | 0.1% | \$ 8,700 | 0.1% | 0.1% | \$ 5,840 | \$ 10,900 | 0.1% | 0.1% |
| West Branch Services | \$ 3,263 | 0.0% | 0.1% | \$ 4,857 | 0.1% | 0.1% | \$ 8,740 | 0.1% | 0.1% | \$ 6,175 | \$ 9,200 | 0.1% | 0.1% |
| Development & Foundation | \$ 3,671 | 0.0% | 0.1% | \$ 4,242 | 0.1% | 0.1% | \$ 16,550 | 0.2% | 0.2% | \$ 9,290 | \$ 16,700 | 0.2% | 0.2% |
| Collection Management | \$ 9,972 | 0.1% | 0.2% | \$ 9,948 | 0.1% | 0.2% | \$ 16,600 | 0.2% | 0.2% | \$ 11,710 | \$ 16,800 | 0.2% | 0.2% |
| Library Materials | \$ 706,533 | 9.0% | 11.1% | \$ 760,232 | 9.5% | 11.5% | \$ 793,700 | 9.5% | 10.6% | \$ 793,700 | \$ 800,000 | 9.6% | 9.9% |
| Communication | \$ 49,094 | 0.6% | 0.8% | \$ 77,642 | 1.0% | 1.2% | \$ 133,200 | 1.6% | 1.8% | \$ 95,490 | \$ 133,020 | 1.6% | 1.6% |
| Adult Learning Center | \$ 14,879 | 0.2% | 0.2% | \$ 15,308 | 0.2% | 0.2% | \$ 16,200 | 0.2% | 0.2% | \$ 14,650 | \$ 16,260 | 0.2% | 0.2% |
| Creative Technologies | \$ 20,082 | 0.3% | 0.3% | \$ - | 0.0% | 0.0% | \$ - | 0.0% | 0.0% | \$ - | \$ - | 0.0% | 0.0% |
| Human Resources | \$ 16,717 | 0.2% | 0.3% | \$ 17,419 | 0.2% | 0.3% | \$ 33,255 | 0.4% | 0.4% | \$ 19,810 | \$ 35,900 | 0.4% | 0.4% |
| Facilities | \$ 389,580 | 4.9% | 6.1% | \$ 405,640 | 5.1% | 6.2% | \$ 508,160 | 6.1% | 6.8% | \$ 481,095 | \$ 663,914 | 8.0% | 8.2% |
| Security | \$ - | 0.0% | 0.0% | \$ 6,349 | 0.1% | 0.1% | \$ 8,200 | 0.1% | 0.1% | \$ 6,950 | \$ 9,735 | 0.1% | 0.1% |
| Grant Funded Expenditures | \$ 256,536 | 3.3% | 4.0% | \$ 379,638 | 4.8% | 5.8% | \$ 380,792 | 4.6% | 5.1% | \$ 454,515 | \$ 359,395 | 4.3% | 4.4% |
| General Fund Contingency | \$ - | 0.0% | 0.0% | \$ - | 0.0% | 0.0% | \$ 50,000 | 0.6% | 0.7% | \$ - | \$ 25,000 | 0.3% | 0.3% |
| Total Operating Expenditures | \$ 6,364,588 | 80.7% | 100.0% | \$ 6,592,438 | 82.5% | 100.0% | \$ 7,474,411 | 89.5% | 100.0% | \$ 6,905,393 | \$ 8,094,809 | 97.0% | 100.0% |
| Operating Revenue Over/Under Expenditures | \$ 1,520,600 | | | \$ 1,399,425 | | | \$ 877,811 | | | \$ 1,603,455 | \$ 246,063 | | |
| Capital Expenditures | | | | | | | | | | | | | |
| Landscape | \$ 12,328 | - | 334.1% | \$ - | - | 0.0% | \$ 8,000 | 0.8% | 0.1% | \$ 5,500 | \$ - | 0.0% | 0.0% |
| Building Improvements | \$ 118,464 | - | 3210.4% | \$ 42,359 | - | 18.8% | \$ 74,000 | 7.4% | 0.9% | \$ 55,000 | \$ 25,000 | 3.0% | 0.2% |
| Signage | \$ - | - | 0.0% | \$ - | - | 0.0% | \$ 20,000 | 2.0% | 0.2% | \$ - | \$ - | 0.0% | 0.0% |
| Branch Improvements | \$ 16,244 | - | 440.2% | \$ 58,735 | - | 26.0% | \$ 67,900 | 6.8% | 0.8% | \$ 67,900 | \$ 20,000 | 2.4% | 0.2% |
| Art Work | \$ - | - | 0.0% | \$ - | - | 0.0% | \$ 1,000 | 0.1% | 0.0% | \$ - | \$ 1,000 | 0.1% | 0.0% |
| Furniture, Fixtures, & Equipment | \$ 34,838 | - | 944.1% | \$ 56,057 | - | 24.9% | \$ 115,000 | 11.5% | 1.4% | \$ 45,000 | \$ 125,000 | 15.1% | 1.2% |
| Capital Fund Contingency | \$ - | - | 0.0% | \$ - | - | 0.0% | \$ 50,000 | 5.0% | 0.6% | \$ - | \$ 25,000 | 3.0% | 0.2% |
| Total Capital Expenditures | \$ 181,874 | - | 4928.8% | \$ 157,151 | - | 69.7% | \$ 335,900 | 3.6% | 4.0% | \$ 173,400 | \$ 196,000 | 23.6% | 1.9% |
| Operating Rev Over/Under Exp w/ CE | \$ 1,338,726 | | | \$ 1,242,274 | | | \$ 541,911 | | | \$ 1,430,055 | \$ 50,063 | | |
| Capital Projects Expenditures | | | | | | | | | | | | | |
| Clifton Capital Project | \$ 3,690 | - | 100.0% | \$ 225,560 | - | 100.0% | \$ 8,360,000 | 836.0% | 100.0% | \$ 966,570 | \$ 10,280,444 | 1238.6% | 100.0% |
| Total Capital Projects Expenditures | \$ 3,690 | - | 100.0% | \$ 225,560 | - | 100.0% | \$ 8,360,000 | 836.0% | 100.0% | \$ 966,570 | \$ 10,280,444 | 1238.6% | 100.0% |
| Total Revenue Over/Under Expenditures | \$ 1,516,910 | | | \$ 1,173,865 | | | \$ (6,482,189) | | | \$ 3,487,314 | \$ (9,204,381) | | |
| Beginning General Fund Balance | | | | | | | | | | | | | |
| Operating Net Income | \$ 1,520,600 | | | \$ 1,399,425 | | | \$ 877,811 | | | \$ 3,487,314 | \$ 246,063 | | |
| Transfer Out - Capital Project Fund Expenditures | \$ (185,564) | | | \$ (382,712) | | | \$ (7,000,000) | | | \$ (2,356,815) | \$ (7,497,284) | | |
| Ending General Fund Balance | \$ 8,093,713 | | | \$ 9,110,426 | | | \$ 2,842,093 | | | \$ 10,240,924 | \$ 2,989,704 | | |

**Mesa County Public Library District
2023 Final Budget
General Fund**

| | 2021 Actual | 2022 Budget | 2022 Projection | 2023 Final Budget |
|------------------------------------|---------------------|---------------------|----------------------|----------------------|
| Revenue | | | | |
| Tax Revenues | | | | |
| Property Tax Revenue | \$ 6,478,862 | \$ 6,962,930 | \$ 6,988,649 | \$ 7,100,977 |
| SOT Tax Revenue | \$ 933,697 | \$ 950,000 | \$ 850,000 | \$ 800,000 |
| Tax Revenues | \$ 7,412,559 | \$ 7,912,930 | \$ 7,838,649 | \$ 7,900,977 |
| Operating Revenue | | | | |
| Sales Revenue | \$ 1,055 | \$ 500 | \$ 600 | \$ 500 |
| Printing Revenue | \$ 21,806 | \$ 15,000 | \$ 31,000 | \$ 25,000 |
| Billed Revenue | \$ 15,473 | \$ 13,000 | \$ 14,000 | \$ 15,000 |
| Misc Revenue | \$ 39,829 | \$ 25,000 | \$ 50,350 | \$ 25,000 |
| Interest Income | \$ 29,336 | \$ 15,000 | \$ 20,750 | \$ 5,000 |
| Investment Change | \$ (23,602) | \$ (10,000) | \$ 100,000 | \$ 10,000 |
| Total Operating Revenue | \$ 83,897 | \$ 58,500 | \$ 216,700 | \$ 80,500 |
| Restricted Revenues | | | | |
| Library Grants | \$ 464,252 | \$ 334,705 | \$ 395,000 | \$327,395 |
| Friends/Foundation Gifts/Donations | \$ 31,156 | \$ 46,087 | \$ 58,500 | \$32,000 |
| Clifton Capital Project Revenue | \$ - | \$ 1,000,000 | \$ 1,883,858 | \$830,000 |
| Total Restricted Revenues | \$ 495,408 | \$ 1,380,792 | \$ 2,337,358 | \$1,189,395 |
| Total Revenue | \$ 7,991,864 | \$ 9,352,222 | \$ 10,392,707 | \$ 9,170,872 |

**Mesa County Public Library District
2023 Final Budget
General Fund**

| | 2021 Actual | 2022 Budget | 2022 Projection | 2023 Final Budget |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|
| Personnel | | | | |
| Compensation | | | | |
| Compensation Expense | \$ 12,614 | \$ 15,000 | \$ 25,000 | \$ 25,000 |
| Administration | \$ 575,701 | \$ 610,602 | \$ 584,000 | \$ 673,840 |
| Communications | \$ 263,222 | \$ 285,667 | \$ 229,135 | \$ 307,323 |
| West Branches | \$ 272,735 | \$ 309,477 | \$ 285,000 | \$ 307,624 |
| East Branches | \$ 282,951 | \$ 295,875 | \$ 303,000 | \$ 416,410 |
| Facilities | \$ 107,445 | \$ 106,127 | \$ 112,665 | \$ 153,259 |
| Adult Learning Center | \$ 292,512 | \$ 351,748 | \$ 340,000 | \$ 369,112 |
| ALC Instructors - AEFLA Grant | \$ (170,645) | \$ (221,832) | \$ (196,620) | \$ (213,361) |
| Public Services | \$ 549,266 | \$ 590,480 | \$ 435,000 | \$ 555,990 |
| Information Services | \$ 391,475 | \$ 416,712 | \$ 387,000 | \$ 455,554 |
| Security | \$ 111,585 | \$ 129,846 | \$ 130,000 | \$ 180,481 |
| Collection Management | \$ 258,571 | \$ 270,982 | \$ 252,000 | \$ 285,673 |
| Youth Services | \$ 283,130 | \$ 315,495 | \$ 316,500 | \$ 358,068 |
| Total Compensation | \$ 3,230,562 | \$ 3,476,179 | \$ 3,202,680 | \$ 3,874,973 |
| Employee Benefits | | | | |
| Wellness Expense | \$ 8,685 | \$ 10,500 | \$ 11,200 | \$ 14,000 |
| Unemployment Claims Expense | \$ - | \$ 5,000 | \$ - | \$ 5,000 |
| FICA Taxes | \$ 252,285 | \$ 281,420 | \$ 263,000 | \$ 315,000 |
| Health Insurance Expense | \$ 393,117 | \$ 445,567 | \$ 405,000 | \$ 485,000 |
| Dental Insurance Expense | \$ 20,163 | \$ 23,151 | \$ 20,500 | \$ 23,500 |
| Long-Term Disability | \$ 4,034 | \$ 4,495 | \$ 3,900 | \$ 4,200 |
| Vision Insurance Expense | \$ 2,695 | \$ 2,949 | \$ 2,700 | \$ 3,100 |
| Worker's Compensation | \$ 9,401 | \$ 20,000 | \$ 9,600 | \$ 15,000 |
| Retirement - CRA | \$ 132,768 | \$ 147,427 | \$ 135,000 | \$ 163,000 |
| HRA/FSA Administration | \$ 6,520 | \$ 7,000 | \$ 7,800 | \$ 7,500 |
| Ancillary Coverage | \$ 3,168 | \$ 5,000 | \$ 12,750 | \$ 35,000 |
| Healthcare Reimbursement | \$ 44,092 | \$ 60,000 | \$ 36,000 | \$ 60,000 |
| Life Insurance Expense | \$ 3,423 | \$ 3,752 | \$ 3,550 | \$ 3,700 |
| Tuition Reimbursement | \$ 14,798 | \$ 15,000 | \$ 4,500 | \$ 15,000 |
| Language Stipend | \$ 2,730 | \$ 3,600 | \$ 2,550 | \$ 3,600 |
| Staff Training - External | \$ 19,417 | \$ 71,000 | \$ 50,000 | \$ 50,000 |
| Internal Training | \$ 4,205 | \$ 20,000 | \$ 6,000 | \$ 15,000 |
| ALC Instructors - Grant Funded | \$ (54,456) | \$ (64,734) | \$ (59,500) | \$ (63,139) |
| Total Employee Benefits | \$ 867,045 | \$ 1,061,127 | \$ 914,550 | \$ 1,154,461 |
| Total Personnel | \$ 4,097,607 | \$ 4,537,306 | \$ 4,117,230 | \$ 5,029,435 |

| | |
|-------------------------|--------|
| % of Total Revenue | 60.30% |
| % of Total Expenditures | 62.13% |

**Mesa County Public Library District
2023 Final Budget
General Fund**

| | 2021 Actual | 2022 Budget | 2022 Projection | 2023 Final Budget |
|-----------------------------|------------------------|------------------------|----------------------------|------------------------------|
| Administration | | | | |
| Misc | \$ - | \$ 150 | \$ 500 | \$ 600 |
| County Treasurer Fees | \$ 130,244 | \$ 139,259 | \$ 139,500 | \$ 145,000 |
| Sales Tax Expense | \$ 1,557 | \$ 3,000 | \$ 3,650 | \$ 4,000 |
| Operating Supplies | \$ 1,540 | \$ 3,000 | \$ 150 | \$ 1,500 |
| Postage | \$ 5,557 | \$ 7,000 | \$ 5,000 | \$ 6,000 |
| Telephone Service | \$ 23,298 | \$ 27,000 | \$ 28,500 | \$ 25,000 |
| Broadband Service | \$ 13,161 | \$ 15,000 | \$ 22,500 | \$ 22,500 |
| Bank & Service Charges | \$ 4,679 | \$ 10,000 | \$ 6,050 | \$ 6,000 |
| Small Equipment/Fixtures | \$ 903 | \$ 1,000 | \$ 175 | \$ 500 |
| Consulting Services | \$ 25,052 | \$ 28,000 | \$ 25,200 | \$ 30,000 |
| Legal Services | \$ 3,139 | \$ 5,000 | \$ 5,000 | \$ 5,000 |
| Auditing Services | \$ 15,000 | \$ 15,500 | \$ 15,550 | \$ 15,750 |
| Collections Expense | \$ - | \$ - | \$ - | \$ 300 |
| Staff Mileage | \$ 1,077 | \$ 1,000 | \$ 600 | \$ 1,000 |
| Meeting Expense | \$ 3,011 | \$ 5,000 | \$ 5,000 | \$ 6,000 |
| Membership Expense | \$ 4,893 | \$ 6,000 | \$ 5,200 | \$ 7,200 |
| Software | \$ 16,227 | \$ 22,100 | \$ 20,000 | \$ 31,000 |
| Total Administration | \$ 249,338 | \$ 288,009 | \$ 282,575 | \$ 307,350 |

**Mesa County Public Library District
2023 Final Budget
General Fund**

| | 2021 Actual | 2022 Budget | 2022 Projection | 2023 Final Budget |
|-----------------------------|------------------------|------------------------|----------------------------|------------------------------|
| Youth Services | | | | |
| Operating Supplies | \$ 1,613 | \$ 2,800 | \$ 1,655 | \$ 2,800 |
| Programming Supplies | \$ 12,014 | \$ 14,500 | \$ 12,700 | \$ 14,000 |
| Small Equipment/Fixtures | \$ 1,937 | \$ 4,000 | \$ 400 | \$ 3,000 |
| Programming | \$ 9,290 | \$ 15,000 | \$ 9,200 | \$ 14,500 |
| Movie License | \$ - | \$ 2,000 | \$ 1,865 | \$ 2,000 |
| Staff Mileage | \$ 258 | \$ 800 | \$ 700 | \$ 800 |
| Memberships | \$ 717 | \$ 1,000 | \$ 700 | \$ 1,000 |
| YS Software | \$ 4,714 | \$ 5,000 | \$ 3,810 | \$ 5,000 |
| Total Youth Services | \$ 30,543 | \$ 45,100 | \$ 31,030 | \$ 43,100 |

**Mesa County Public Library District
2023 Final Budget
General Fund**

| | 2021 Actual | | 2022 Budget | | 2022 Projection | | 2023 Final Budget |
|--------------------------------|------------------------|-----------|------------------------|-----------|----------------------------|-----------|------------------------------|
| Technology | | | | | | | |
| Computer Hardware | \$ 65,662 | \$ | 75,000 | \$ | 75,000 | \$ | 70,000 |
| Computer Software/Subscription | \$ 10,351 | \$ | 14,000 | \$ | 10,225 | \$ | 25,000 |
| Computer Supplies | \$ 6,158 | \$ | 5,000 | \$ | 3,000 | \$ | 5,000 |
| Computer Consulting | \$ 22,046 | \$ | 18,000 | \$ | 10,500 | \$ | 19,200 |
| Computer Repair | \$ - | \$ | 15,000 | \$ | 15,000 | \$ | 24,000 |
| Marmot Services | \$ 333,291 | \$ | 374,000 | \$ | 374,000 | \$ | 346,000 |
| Total Technology | \$ 437,508 | \$ | 501,000 | \$ | 487,725 | \$ | 489,200 |

**Mesa County Public Library District
2023 Final Budget
General Fund**

| | 2021 Actual | 2022 Budget | 2022 Projection | 2023 Final Budget |
|-----------------------------------|------------------------|------------------------|----------------------------|------------------------------|
| Information Services | | | | |
| Operating Supplies | \$ 1,066 | \$ 1,000 | \$ 1,200 | \$ 1,200 |
| Art Committee Supplies | \$ 612 | \$ 2,000 | \$ 450 | \$ 1,500 |
| Programming Supplies | \$ 1,011 | \$ 3,500 | \$ 3,200 | \$ 3,500 |
| Special Event | \$ 1,392 | \$ 3,000 | \$ - | \$ 3,000 |
| Small Equipment/Fixtures | \$ 371 | \$ 600 | \$ 1,100 | \$ 600 |
| Adult Programming | \$ 225 | \$ 2,500 | \$ 300 | \$ 2,000 |
| ILL Expense | \$ 630 | \$ 650 | \$ 700 | \$ 1,200 |
| Staff Mileage | \$ 32 | \$ 800 | \$ 50 | \$ 300 |
| Memberships | \$ 348 | \$ 1,100 | \$ 750 | \$ 1,100 |
| Media Licenses | \$ - | \$ 1,500 | \$ 1,620 | \$ 1,700 |
| Total Information Services | \$ 5,687 | \$ 16,650 | \$ 9,370 | \$ 16,100 |

**Mesa County Public Library District
2023 Final Budget
General Fund**

| | 2021 Actual | | 2022 Budget | | 2022 Projection | | 2023 Final Budget |
|------------------------------|------------------------|-----------|------------------------|-----------|----------------------------|-----------|------------------------------|
| Public Services | | | | | | | |
| Operating Supplies | \$ 6,697 | \$ | 11,000 | \$ | 4,500 | \$ | 9,000 |
| Courier Service | 79,130 | \$ | 95,000 | \$ | 72,138 | \$ | 100,000 |
| Small Equipment/Fixtures | 93 | \$ | 2,000 | \$ | 600 | \$ | 1,000 |
| Staff Mileage | 42 | \$ | 1,000 | \$ | 50 | \$ | 800 |
| Refunds & Reimbursements | 401 | \$ | 2,000 | \$ | 700 | \$ | 1,500 |
| Memberships | 277 | \$ | 250 | \$ | 250 | \$ | 300 |
| Volunteer WoW Mileage | - | \$ | 1,000 | \$ | - | \$ | 200 |
| Total Public Services | \$ 86,640 | \$ | 112,250 | \$ | 78,238 | \$ | 112,800 |

**Mesa County Public Library District
2023 Final Budget
General Fund**

| | 2021 Actual | | 2022 Budget | | 2022 Projection | | 2023 Final Budget |
|-----------------------------------|-----------------|-----------|----------------|-----------|--------------------|-----------|----------------------|
| East Branch Services | | | | | | | |
| Operating Supplies | \$ 1,579 | \$ | 1,750 | \$ | 1,650 | \$ | 3,000 |
| Programming Supplies | \$ 1,096 | \$ | 1,500 | \$ | 1,100 | \$ | 3,000 |
| Small Equipment/Fixtures | \$ 712 | \$ | 1,200 | \$ | 1,000 | \$ | 1,200 |
| Staff Mileage | \$ 1,008 | \$ | 4,000 | \$ | 1,900 | \$ | 3,500 |
| Memberships | \$ 95 | \$ | 250 | \$ | 190 | \$ | 200 |
| Total East Branch Services | \$ 4,490 | \$ | 8,700 | \$ | 5,840 | \$ | 10,900 |
| West Branch Services | | | | | | | |
| Operating Supplies | \$ 1,398 | \$ | 1,500 | \$ | 1,675 | \$ | 2,000 |
| Programming Supplies | \$ 1,153 | \$ | 1,500 | \$ | 1,100 | \$ | 2,500 |
| Small Equipment/Fixtures | \$ 1,109 | \$ | 1,040 | \$ | 1,000 | \$ | 1,500 |
| Staff Mileage | \$ 1,044 | \$ | 4,500 | \$ | 2,200 | \$ | 3,000 |
| Memberships | \$ 153 | \$ | 200 | \$ | 200 | \$ | 200 |
| Total West Branch Services | \$ 4,857 | \$ | 8,740 | \$ | 6,175 | \$ | 9,200 |
| Total Branch Services | \$ 9,347 | \$ | 17,440 | \$ | 12,015 | \$ | 20,100 |

**Mesa County Public Library District
2023 Final Budget
General Fund**

| | 2021 Actual | 2022 Budget | 2022 Projection | 2023 Final Budget |
|---------------------------|------------------------|------------------------|----------------------------|------------------------------|
| Development | | | | |
| Operating Supplies | \$ 185 | \$ 250 | \$ - | \$ - |
| Foundation Software | \$ 1,049 | \$ 1,500 | \$ 1,640 | \$ 2,000 |
| Fundraising Supplies | \$ - | \$ 2,000 | \$ 1,000 | \$ 2,000 |
| Foundation Postage | \$ - | \$ 1,500 | \$ 850 | \$ 1,500 |
| Foundation Audit Services | \$ 1,200 | \$ 1,500 | \$ 1,550 | \$ 1,500 |
| Consulting Services | \$ - | \$ 1,000 | \$ - | \$ 1,000 |
| Fundraising Activities | \$ - | \$ 5,000 | \$ 3,200 | \$ 5,000 |
| Licenses and Fees | \$ 936 | \$ 800 | \$ 650 | \$ 800 |
| Meeting Expense | \$ - | \$ - | \$ - | \$ 1,000 |
| Donor Relations | \$ 518 | \$ 2,500 | \$ 50 | \$ 1,500 |
| Memberships | \$ 354 | \$ 500 | \$ 350 | \$ 400 |
| Total Development | \$ 4,242 | \$ 16,550 | \$ 9,290 | \$ 16,700 |

**Mesa County Public Library District
2023 Final Budget
General Fund**

| | 2021 Actual | | 2022 Budget | | 2022 Projection | | 2023 Final Budget |
|------------------------------------|------------------------|-----------|------------------------|-----------|----------------------------|-----------|------------------------------|
| Collection Management | | | | | | | |
| Operating Supplies | \$ 377 | \$ | 1,000 | \$ | 850 | \$ | 600 |
| Small Equipment/Fixtures | \$ 55 | \$ | 250 | \$ | 60 | \$ | 250 |
| Staff Mileage | \$ - | \$ | 450 | \$ | 450 | \$ | 600 |
| Memberships | \$ 572 | \$ | 400 | \$ | 350 | \$ | 850 |
| CM Software | \$ 8,945 | \$ | 14,500 | \$ | 10,000 | \$ | 14,500 |
| Total Collection Management | \$ 9,948 | \$ | 16,600 | \$ | 11,710 | \$ | 16,800 |

**Mesa County Public Library District
2023 Final Budget
General Fund**

| | 2021 Actual | 2022 Budget | 2022 Projection | 2023 Final Budget |
|-------------------------------------|-------------------|-------------------|-------------------------|----------------------|
| Library Materials | | | | |
| Adult Fiction | \$ 97,804 | \$ 100,000 | \$ 100,000 | \$ 96,000 |
| Adult Non Fiction | \$ 81,248 | \$ 71,000 | \$ 71,000 | \$ 67,500 |
| Adult Library of Things | \$ - | \$ - | \$ - | \$ 500 |
| Reference | \$ 2,457 | \$ 7,500 | \$ 7,500 | \$ 2,500 |
| Periodicals | \$ 12,256 | \$ 14,500 | \$ 14,500 | \$ 13,500 |
| Electronic Databases | \$ 70,303 | \$ 92,000 | \$ 92,000 | \$ 87,000 |
| Adult Media - Audio | \$ 21,647 | \$ 23,500 | \$ 23,500 | \$ 23,250 |
| Adult Media - Video | \$ 55,529 | \$ 71,000 | \$ 71,000 | \$ 73,000 |
| Adult Media - Other | \$ 3,888 | \$ 4,000 | \$ 4,000 | \$ 5,000 |
| Adult World Language | \$ 3,304 | \$ 4,500 | \$ 4,000 | \$ 4,000 |
| Large Print | \$ 15,974 | \$ 15,000 | \$ 15,000 | \$ 15,250 |
| Teen Print | \$ 26,599 | \$ 24,000 | \$ 24,000 | \$ 19,000 |
| Teen Media - Other | \$ 3,862 | \$ 4,000 | \$ 4,000 | \$ 4,500 |
| Teen Library of Things | \$ - | \$ - | \$ - | \$ 1,000 |
| Graphic Novels | \$ - | \$ - | \$ - | \$ 11,500 |
| Children's Print | \$ 121,277 | \$ 132,000 | \$ 132,000 | \$ 121,000 |
| Children's Media - Audio | \$ 9,995 | \$ 8,000 | \$ 8,000 | \$ 12,000 |
| Children's Media - Video | \$ 13,600 | \$ 12,000 | \$ 12,000 | \$ 12,500 |
| Children's Media - Other | \$ 4,283 | \$ 4,000 | \$ 4,000 | \$ 5,000 |
| Children's World Language | \$ 3,699 | \$ 4,500 | \$ 4,500 | \$ 4,500 |
| Children's Library of Things | \$ - | \$ - | \$ - | \$ 1,500 |
| De Beque School Dist (Reimbursable) | \$ - | \$ - | \$ - | \$ - |
| Adult Learning Center | \$ 923 | \$ 700 | \$ 700 | \$ 500 |
| Digital Content | | | | |
| Overdrive | \$ 152,668 | \$ 137,000 | \$ 137,000 | \$ 142,000 |
| Overdrive - Adults | | | | \$111,000 |
| Overdrive - Teens | | | | \$14,000 |
| Overdrive - Childrens | | | | \$17,000 |
| Hoopla | \$ 29,675 | \$ 31,500 | \$ 31,500 | \$ 45,000 |
| Kanopy | \$ 25,144 | \$ 25,500 | \$ 26,000 | \$ 26,500 |
| Total Digital Content | \$ 207,487 | \$ 194,000 | \$ 194,500 | \$ 213,500 |
| Processing Supplies | \$ 4,097 | \$ 7,500 | \$ 7,500 | \$ 6,000 |
| Total Library Materials | \$ 760,232 | \$ 793,700 | \$ 793,700 | \$ 800,000 |
| | | | % Of Total Revenue | 9.6% |
| | | | % of Total Expenditures | 9.9% |

**Mesa County Public Library District
2023 Final Budget
General Fund**

| | 2021 Actual | | 2022 Budget | | 2022 Projection | | 2023 Final Budget |
|------------------------------|------------------|-----------|----------------|-----------|--------------------|-----------|----------------------|
| Communications | | | | | | | |
| Promotions | \$ 3,218 | \$ | 10,000 | \$ | 4,200 | \$ | 10,000 |
| Operating Supplies | 68 | \$ | 350 | \$ | 220 | \$ | 150 |
| Printing | 6,464 | \$ | 10,000 | \$ | 7,000 | \$ | 10,000 |
| Content Production | 9,348 | \$ | 22,500 | \$ | 13,000 | \$ | 10,000 |
| Advertising | 37,176 | \$ | 60,000 | \$ | 45,000 | \$ | 60,000 |
| Small Equipment/Fixtures | 3,237 | \$ | 5,000 | \$ | 2,150 | \$ | 4,000 |
| Memberships | 173 | \$ | 800 | \$ | 450 | \$ | 600 |
| Signage | 181 | \$ | 4,000 | \$ | - | \$ | 3,000 |
| Software | 11,593 | \$ | 13,500 | \$ | 16,050 | \$ | 19,500 |
| Staff Mileage | 493 | \$ | 450 | \$ | 120 | \$ | 450 |
| Translation Services | 115 | \$ | 600 | \$ | 700 | \$ | 2,720 |
| Volunteer Background Checks | 2,124 | \$ | 2,000 | \$ | 2,600 | \$ | 3,600 |
| Volunteer Recognition | 3,452 | \$ | 4,000 | \$ | 4,000 | \$ | 4,000 |
| Research/Surveys | - | \$ | - | \$ | - | \$ | 4,000 |
| Discovery Garden Maintenance | - | \$ | - | \$ | - | \$ | 1,000 |
| Total Communications | \$ 77,642 | \$ | 133,200 | \$ | 95,490 | \$ | 133,020 |

**Mesa County Public Library District
2023 Final Budget
General Fund**

| | 2021 Actual | | 2022 Budget | | 2022 Projection | | 2023 Final Budget |
|------------------------------------|------------------------|-----------|------------------------|-----------|----------------------------|-----------|------------------------------|
| Adult Learning Center | | | | | | | |
| Operating Supplies | \$ 11,809 | \$ | 12,000 | \$ | 11,100 | \$ | 12,000 |
| Programming Supplies | 1,988 | \$ | 2,000 | \$ | 1,500 | \$ | 2,000 |
| Small Equipment/Fixtures | - | \$ | 300 | \$ | 220 | \$ | 300 |
| Programming | 572 | \$ | 600 | \$ | 800 | \$ | 600 |
| Staff Mileage | 5 | \$ | 400 | \$ | 100 | \$ | 400 |
| ALC Volunteer Recognition | 500 | \$ | 500 | \$ | 400 | \$ | 500 |
| Membership | 434 | \$ | 400 | \$ | 530 | \$ | 460 |
| Total Adult Learning Center | \$ 15,308 | \$ | 16,200 | \$ | 14,650 | \$ | 16,260 |

**Mesa County Public Library District
2023 Final Budget
General Fund**

| | 2021 Actual | 2022 Budget | 2022 Projection | 2023 Final Budget |
|------------------------------|------------------------|------------------------|----------------------------|------------------------------|
| Human Resources | | | | |
| Operating Supplies | \$ 323 | \$ 350 | \$ 100 | \$ 350 |
| Department Software | \$ 1,870 | \$ 480 | \$ 800 | \$ 750 |
| Recruitment Expense | \$ 1,327 | \$ 3,300 | \$ 1,000 | \$ 3,300 |
| Relocation Expense | \$ - | \$ 1,000 | \$ - | \$ 1,000 |
| Memberships | \$ 632 | \$ 6,500 | \$ 7,710 | \$ 8,000 |
| Professional Services | \$ - | \$ 1,600 | \$ - | \$ 4,000 |
| Legal Services | \$ - | \$ 5,000 | \$ - | \$ 5,000 |
| Recognitions/Awards | \$ 5,488 | \$ 5,200 | \$ 3,000 | \$ 5,000 |
| Employee Relations | \$ 7,779 | \$ 9,825 | \$ 7,200 | \$ 8,500 |
| Total Human Resources | \$ 17,419 | \$ 33,255 | \$ 19,810 | \$ 35,900 |

**Mesa County Public Library District
2023 Final Budget
General Fund**

| | 2021 Actual | 2022 Budget | 2022 Projection | 2023 Final Budget |
|--------------------------------|-------------------|-------------------|--------------------|----------------------|
| Facilities | | | | |
| Operating Supplies | \$ 33 | \$ 200 | \$ 45 | \$ 300 |
| Safety Expense | \$ 390 | \$ - | \$ 5,500 | \$ 7,000 |
| Gasoline | \$ 2,688 | \$ 3,000 | \$ 3,500 | \$ 4,000 |
| Vehicle Maintenance | \$ 1,861 | \$ 4,000 | \$ 2,000 | \$ 4,000 |
| Equipment Maintenance | \$ 272 | \$ 1,000 | \$ 1,000 | \$ 10,000 |
| Building Maintenance | \$ 36,943 | \$ 52,000 | \$ 45,000 | \$ 90,000 |
| Janitorial Services | \$ 90,256 | \$ 100,000 | \$ 92,500 | \$ 160,000 |
| Lawn Maintenance | \$ 13,729 | \$ 18,600 | \$ 15,000 | \$ 26,000 |
| Small Equipment/Fixtures | \$ 2,191 | \$ 4,000 | \$ 2,600 | \$ 3,500 |
| Vehicle License & Registration | \$ - | \$ 10 | \$ - | \$ 10 |
| Building Maintenance- Branches | \$ 13,383 | \$ 14,000 | \$ 9,500 | \$ 24,000 |
| Custodial Supplies | \$ 9,276 | \$ 16,800 | \$ 18,000 | \$ 23,000 |
| Lease Expense | \$ 115,068 | \$ 120,000 | \$ 113,000 | \$ 95,000 |
| Water/Sewer Expense | \$ 9,618 | \$ 10,500 | \$ 9,300 | \$ 15,000 |
| Natural Gas | \$ 16,773 | \$ 20,000 | \$ 17,500 | \$ 26,000 |
| Trash Disposal | \$ 4,706 | \$ 4,100 | \$ 5,500 | \$ 7,200 |
| Electric Expense | \$ 54,644 | \$ 85,000 | \$ 101,000 | \$ 110,000 |
| Pest Control Expense | \$ 3,902 | \$ 4,500 | \$ 4,600 | \$ 5,400 |
| Recycling Expense | \$ 641 | \$ 2,500 | \$ 150 | \$ 1,000 |
| Insurance Expense | \$ 28,684 | \$ 34,550 | \$ 33,000 | \$ 39,804 |
| Storage Expense | \$ - | \$ 2,400 | \$ 2,100 | \$ 2,100 |
| Staff Mileage | \$ 582 | \$ 1,000 | \$ 300 | \$ 600 |
| Facilities Contingency | \$ - | \$ 10,000 | \$ - | \$ 10,000 |
| Total Facilities | \$ 405,640 | \$ 508,160 | \$ 481,095 | \$ 663,914 |
| Security | | | | |
| Operating Supplies | \$ 49 | \$ 200 | \$ 50 | \$ 200 |
| Safety Expense | \$ 1,317 | \$ 3,500 | \$ 1,400 | \$ 3,535 |
| Staff Mileage | \$ 4,983 | \$ 4,500 | \$ 5,500 | \$ 6,000 |
| Total Security | \$ 6,349 | \$ 8,200 | \$ 6,950 | \$ 9,735 |

**Mesa County Public Library District
2023 Final Budget
General Fund**

| | 2021 Actual | 2022 Budget | 2022 Projection | 2023 Final Budget |
|------------------------------------------------------|---------------------|-----------------------|-----------------------|-----------------------|
| Restricted Funding Expenditures | | | | |
| Adult Learning Center | \$ 253,319 | \$ 247,026 | \$ 284,141 | \$ 285,337 |
| AEFLA/AELA | \$247,920 | \$242,439 | \$278,000 | \$280,827 |
| United Way | \$3,058 | \$3,587 | \$5,141 | \$3,510 |
| Other | \$2,341 | \$1,000 | \$1,000 | \$1,000 |
| Collections | \$ 35,097 | \$ 41,767 | \$ 41,767 | \$ 42,158 |
| Youth | \$ 1,775 | \$ - | \$ 5,600 | \$ - |
| Special Events | \$16,725 | \$12,000 | \$17,857 | \$ 12,000 |
| Summer Reading | \$6,998 | \$7,000 | \$7,507 | \$7,000 |
| ComicCon | \$7,447 | \$4,000 | \$8,150 | \$4,000 |
| Culturefest | \$2,280 | \$1,000 | \$2,200 | \$1,000 |
| Computer Technology | \$ - | \$ - | \$ 8,000 | \$ 900 |
| Misc | \$72,722 | \$79,999 | \$97,150 | \$19,000 |
| Misc, ARPA | \$19,436 | \$63,124 | \$52,100 | \$15,000 |
| Info Serv Grants | \$975 | \$375 | \$1,050 | \$0 |
| AiR | \$1,500 | \$1,500 | \$2,000 | \$3,000 |
| Discovery Garden | \$39,811 | \$15,000 | \$20,000 | \$1,000 |
| Capital Projects | \$11,000 | \$0 | \$3,000 | \$0 |
| Total Restricted Funding Expenditures | \$ 379,638 | \$ 380,792 | \$ 454,515 | \$ 359,395 |
| Reconciliation Discrepancies | \$ (650) | \$ - | \$ (573) | \$ - |
| General Fund Capital Expense | | | | |
| Contingency | \$ - | \$ 50,000 | \$ - | \$ 25,000 |
| Total General Fund Capital Expense | \$ - | \$ 50,000 | \$ - | \$ 25,000 |
| Total Expenditures | \$ 6,592,439 | \$ 7,474,411 | \$ 6,904,821 | \$ 8,094,809 |
| Operating Revenue Over(Under) Op Expenditures | \$ 1,399,425 | \$ 877,811 | \$ 1,604,028 | \$ 246,063 |
| Total Revenue Over(Under) Expenditures | \$ 1,399,425 | \$ 1,877,811 | \$ 3,487,886 | \$ 1,076,063 |
| BEGINNING FUND BALANCE | \$ 8,093,713 | \$ 8,964,281 | \$ 9,110,426 | \$ 10,241,497 |
| Net Income | \$ 1,399,425 | \$ 1,877,811 | \$ 3,487,886 | \$ 1,076,063 |
| Tranfers Out - Capital Project Fund | \$ (382,712) | \$ (7,000,000) | \$ (2,356,815) | \$ (8,327,284) |
| ENDING FUND BALANCE | \$ 9,110,426 | \$ 3,842,092 | \$ 10,241,497 | \$ 2,990,276 |

**Mesa County Public Library District
2023 Final Budget
Capital Project Fund**

| | 2021 Actual | 2022 Final Budget | 2022 Projection | 2023 Final Budget |
|----------------------------------------------------|---------------------|----------------------|---------------------|-----------------------|
| Revenue | | | | |
| Transfer In - General Fund | \$ - | \$ 7,000,000 | \$ 173,400 | \$ 7,497,284 |
| Transfer In - Foundation | \$ - | \$ 1,000,000 | \$ 1,883,858 | \$ 830,000 |
| Land Sale | \$ - | \$ 1,000,000 | \$ 299,557 | \$ - |
| Total Revenue | \$ - | \$ 9,000,000 | \$ 2,356,815 | \$ 8,327,284 |
| Expenditures | | | | |
| Capital Expenditures | | | | |
| 245420 Landscape Improvements | \$ - | \$ 8,000 | \$ 5,500 | \$ - |
| 245430 Building Improvements | \$ 42,359 | \$ 74,000 | \$ 55,000 | \$ 25,000 |
| 245500 Signage | \$ - | \$ 20,000 | \$ - | \$ - |
| 245551 Branch - Improvements | \$ 58,735 | \$ 67,900 | \$ 67,900 | \$ 20,000 |
| 245613 Art Work | \$ - | \$ 1,000 | \$ - | \$ 1,000 |
| 245610 Furniture, Fixtures & Equipment | \$ 56,057 | \$ 115,000 | \$ 45,000 | \$ 125,000 |
| Contingency | \$ - | \$ 50,000 | \$ - | \$ 25,000 |
| Total Capital Expenditures | \$ 157,152 | \$ 335,900 | \$ 173,400 | \$ 196,000 |
| Capital Projects | | | | |
| 245606 Hard Costs/New Construction | \$ - | \$ 7,000,000 | \$ 550,000 | \$ 7,790,000 |
| 245607 Soft Costs | \$ 11,777 | \$ 20,000 | \$ 25,000 | \$ 90,000 |
| 245608 Architect & Engineering fees | \$ 137,225 | \$ 610,000 | \$ 305,000 | \$ 130,000 |
| 245609 Construction Management & Consulting | \$ 76,558 | \$ 660,000 | \$ 69,500 | \$ 100,000 |
| 245610.1 Furniture, Fixtures & Equipment - Clifton | \$ - | \$ - | \$ - | \$ 762,000 |
| 245619 Misc | \$ - | \$ - | \$ - | \$ 100,000 |
| 245621 Licenses, Permits, Fees | \$ - | \$ 20,000 | \$ 17,070 | \$ 70,000 |
| 245650 Contingency | \$ - | \$ 50,000 | \$ - | \$ 1,238,444 |
| Total Capital Projects | \$ 225,560 | \$ 8,360,000 | \$ 966,570 | \$ 10,280,444 |
| Total Expenditures | \$ 382,712 | \$ 8,695,900 | \$ 1,139,970 | \$ 10,476,444 |
| Revenue Over(Under) Expenditures | \$ (382,712) | \$ 304,100 | \$ 1,216,845 | \$ (2,149,160) |
| Beginning Fund Balance | \$ 1,415,027 | \$ 1,442,209 | \$ 1,032,315 | \$ 2,249,160 |
| Net Income | \$ (382,712) | \$ 304,100 | \$ 1,216,845 | \$ (2,149,160) |
| Ending Fund Balance | \$ 1,032,315 | \$ 1,746,309 | \$ 2,249,160 | \$ 100,000 |